51085-1-0

COLORADO DEPARTMENT OF SOCIAL SERVICES

Annual Reports
Fiscal Years 1987, 1988, 1989

STATE OF COLORADO

DEPARTMENT OF SOCIAL SERVICES
1575 Sherman Street
Denver, Colorado 80203-1714
Phone (303) 866-5700

Roy Romer
Governor
Irene M. Ibarra
Executive Director

May 1990

The Honorable Roy Romer, Governor
State Capitol Building
Denver, CO 80203

Dear Governor Romer:

I am pleased to submit annual reports of the Colorado Department of Social Services for fiscal years 1987-1989. These reports present a summary of the Department's efforts to reshape our state's public assistance system to more effectively serve the people of Colorado.

All of us at the Department are proud of these accomplishments, and we are already building upon them to help as many needy people as possible become and remain independent.

Respectfully submitted,

Irene M Ibarra

Irene M. Ibarra
Executive Director

COLORADO DEPARTMENT OF SOCIAL SERVICES

MISSION STATEMENT

The mission of the Colorado Department of Social Services is to enable individuals and families to achieve and maintain independence and dignity and to make choices about their future.

OVERVIEW

The Colorado Department of Social Services administers and supervises a wide variety of programs that assist the poor, the disabled, children, families, the elderly, veterans, and refugees. In the late 1980s, the Department faced the difficult challenge of attempting to meet growing demands for services in nearly every program area at a time when the state resources necessary to meet these needs were severely strained.

The Department responded by reevaluating its programs, methods of service delivery, and internal operations and structure. The first step was to determine what obstacles, both inside and outside the public assistance system, were preventing individuals and families from becoming economically independent. For example, a survey of Colorado welfare clients conducted by the Piton Foundation's Denver Project on Persistent Poverty found that only 17% of the clients surveyed were receiving child support from the absent parent, a major determinant of whether or not a single parent can avoid dependency on public assistance. Another finding was that about 40% of clients who go off of Aid to Families with Dependent Children (AFDC) eventually return.

Once the causes of long-term welfare dependency were identified, each program area within the Department developed clearly defined priorities and goals to remove these obstacles, or at least to lessen their impact. In some cases, this required that legislation be initiated.

Action plans were developed to improve service delivery through case management, establishment of specific standards of quality, streamlined procedures, single entry points for services, and the sharing of resources and technology among service providers. Sound cooperative relationships with other state agencies and organizations enabled duplication of services to be minimized and services and client access to those services to be improved. Steps were taken to expand communication and coordination among the state and county departments of Social Services, state agencies, local providers, county commissioners, and advocacy groups.

Concurrently, strategic planning mechanisms were established to enable ongoing analysis and evaluation of programs to determine their effectiveness in achieving measurable goals that support the Department's mission. The Department developed specific cost-containment initiatives and implemented numerous strategies to increase accountability and to ensure more efficient and effective management of public dollars.

The result of these efforts are reflected in the following pages, which present some of the Department's accomplishments. For example, the entire welfare system has been redirected, from focusing on eligibility determination, the filling out of forms, and the distribution of checks to providing the assistance necessary for clients to leave the welfare system permanently. Instead of maintaining families in a state of dependency, the revamped welfare system is providing education, training, and job opportunities as well as an extension of supportive services, such as health benefits and child care, to support a family's efforts to become self-sufficient.

More aggressive child support enforcement has enabled large numbers of single-parent families to avoid reliance upon public assistance. Colorado's statewide Job Opportunity and Basic Skills Training Plan (JOBS) is helping welfare recipients obtain and maintain employment. The new Baby Care Program is providing prenatal and other medical care for low-income women and infants, which will decrease the incidence of chronic health problems and infant mortality and lower health care costs for this population.

Although some of these initiatives have only recently been implemented and all programs and services will require continual analysis and reevaluation, significant progress has been made in the last three years to reshape the welfare system so that it is more responsive to the needs of the citizens of our state and is in a better position to help families and individuals make the transition from dependency and poverty to self-reliance and economic independence. The Colorado Department of Social Services has a new direction, new strategies, a new philosophy of how best to serve the people of Colorado -- a whole new way of doing business.

PROGRAMS AND SERVICES

Aging and Adult Services

Aging and Adult Services targets disabled or vulnerable adults, 18 and older, who require some level of assistance to maintain an independent lifestyle. Assistance available to individuals who are between the ages of 18 and 59 could include a monthly income payment, help with daily living activities, or protection against abuse or exploitation. Adults who are 60 or older may receive the same types of assistance listed above as well as a broad range of supportive and nutritional services in their local communities that enhance their independence and quality of life. Programs administered by Aging and Adult Services through the county departments of Social Services and Area Agencies on Aging include:

- Old Age Pension
- Aid to the Needy Disabled
- Aid to the Blind
- Home Care Allowance
- Adult Foster Care
- Adult Protective Services
- Alternative Care Facilities
- Legal Services
- Nutrition Programs
- Employment Services
- Supportive Services and Senior Centers

Child Welfare Services

Service areas include:

Child Welfare Related Day Care -- an alternative to out-of-home placement for children who are in danger of abuse, neglect, or exploitation.

Youth in Conflict -- to prevent, reduce, or eliminate conflicts between youth and their families or the community.

Child Protection -- services that protect the health and welfare of children up to 18 years of age whose physical, mental, or emotional well-being is threatened by parents, legal guardians or custodians, third parties, or care providers.

Foster Care -- out-of-home placement of children when all efforts to reunite the family have been exhausted.

Adoption -- location of stable, permanent homes for children who are unable to remain with their own families.

Medical Services

Medicaid, which is governed by both state and federal law, provides medically necessary health care to categorically eligible clients. The categories of eligibility, determined by federal law, include:

Elderly, blind, and disabled recipients of Supplemental Security Income (SSI) and the Colorado Old Age Pension Supplement

Those receiving Aid to Families with Dependent Children

Foster Care children

Low-income persons determined to need nursing home care

Children to age five in intact families with income at or below AFDC eligibility standards

Pregnant women and infants in families up to 133% of the federal poverty level

Self-Sufficiency Services

The goal of Self-Sufficiency Services is to help individuals and families achieve and maintain economic independence. Service areas include:

- Aid to Families with Dependent Children (AFDC)
- Child Support Enforcement
- Work Programs (JOBS)
- Employment-Related Child Care
- Food Stamps
- Donated Foods
- Low-Income Energy Assistance Program (LEAP)

Refugee Services

Refugee Services coordinates or provides financial and medical assistance, language training, employment placement, and self-sufficiency services to eligible refugees who are unable to return to their country of origin because of persecution on account of religion, race, or social or political group.

Rehabilitation Services

Rehabilitation Services assists individuals who are physically and/or mentally handicapped in maximizing their employability, independence, and integration into the workplace and the community. Programs and services include:

Rehabilitation Field Services (counseling, referral, and placement services for severely disabled individuals)

Rehabilitation Center (provides a comprehensive program of evaluation and training services for disabled clients)

Business Enterprise Program (trains and places blind persons in businesses)

Rehabilitation Teaching Program (provides personal adjustment counseling, specialized skills training, and independent living services to assist blind persons in achieving maximum independence)

Aid to the Blind Treatment Program (provides eye treatment services to prevent further loss of vision or to restore vision)

Interpreter Services

Academic Services for Handicapped Students (readers, notetakers, interpreters, testing modification and assistance)

Independent Living Program

Rehabilitation Insurance Services for Employment (RISE) (provides services to prepare injured workers to return to employment)

Disability Determination Services (provides decisions regarding medical disability for Colorado residents who apply for benefits under the Social Security Disability Insurance [SSDI] and Supplemental Security Income [SSI] programs)

Veterans Affairs

This program assists Colorado veterans and their dependents/survivors in obtaining benefits established by federal law, such as:

- Hospitalization
- Medical and Dental Treatment
- Home Loans
- Education Benefits
- Rehabilitation Training for Disabled
- Pension, Death, and Burial Benefits

HIGHLIGHTS

FISCAL YEAR 1989

MEDICAL SERVICES

- Initiated the Colorado Baby Care Program, which expands Medicaid eligibility to low-income pregnant women and infants, as federally mandated in 1989, to improve the health of low-income newborns and infants.

- Reduced Medicaid eligibility error rates by 69% over a three-year period, from 3.63% to 1.11%, well below the maximum allowed by the federal government.

- Initiated legislation that established a program to provide, through the Medicaid program, home and community-based care to persons with AIDS, resulting in lower health care costs and greater independence for patients than would be possible with hospital or nursing home care.

- Created a fiscal unit to improve budgeting policies and procedures and forecasting methodologies. As a result, Medicaid costs were estimated within 2% of actual costs, a substantial improvement over earlier years.

- Successfully implemented numerous cost-containment initiatives in such areas as nursing home care, psychiatric care, Medicaid transportation, and the Primary Care Physician Program.

- Improved dramatically the timeliness and accuracy of payments to hospitals, physicians, and clients.

SELF-SUFFICIENCY

- Initiated welfare reform legislation that allowed for Colorado's early implementation of the federal Family Support Act of 1988, which established a new program of education, training, and support services to assist welfare recipients achieve long-term economic self-sufficiency.

- Developed Colorado's statewide Job Opportunity and Basic Skills Training Plan (JOBS) to assist needy families with children in obtaining education, training, and employment.

- Established self-sufficiency programs in 10 Colorado counties -- Adams, Boulder, Denver, El Paso, Jefferson, Larimer, Montrose, Morgan, Otero, and Pueblo.

- Along with the Joint Partnership Training Assistance Office, the Colorado Commission on Higher Education, and the State Board for Community Colleges and Occupational Education, started a program at Front Range Community College that trains welfare mothers to become nurses, one of the first programs of its kind in the nation.

- With the Governor's Job Training Office, established the Support Training and Placement Pool, which provides welfare clients with clerical training and work experience, with the possibility of permanent employment at state agencies. The Pool assists individuals receiving Aid to Families with Dependent Children (AFDC) in becoming self-sufficient while lowering the Department's costs of hiring temporary help.

- In two years, reduced by 70% the eligibility determination error rate for AFDC, from 5.5% to 1.64%, well below the maximum allowed by the federal government.

CHILD SUPPORT ENFORCEMENT

- In Federal Fiscal Year 1989, AFDC collections totaled $17,865,922; collections for non-AFDC were $25,066,439. This 21.7% increase over the previous year put collections well ahead of the State's goal of achieving a 15% increase each year to double collections by 1992.

- Increased substantially the number of wage-withholding actions and paternities and support orders established.

- Implemented strategies outlined in the Five-Year Child Support Enforcement Plan, including more extensive training of child support enforcement workers; standardization of procedures throughout the state; implementation of a statewide automated system (ACSES); and enactment of legislation, such as Immediate Income Withholding, that strengthens enforcement and collection capabilities.

CHILD CARE

- Through the Governor's Task Force on Child Care, developed a state plan to meet the growing child care needs in Colorado. The Plan calls for coordination with the business community, improved licensing standards, and dissemination of child care information to parents.

- Developed state policy that emphasizes qualifications of child care workers, as well as standards for child care facilities, and calls for criminal records checks on prospective child care providers and their employees.

LONG-TERM CARE

- Created a plan for organizing and developing an integrated long-term care system that will meet the rapidly growing demand for services among the elderly and disabled. Financed by the Medicaid Administration on Aging, state funds, and private pay clients, the system will serve approximately 37,000 clients.

- Obtained $200,000 in federal funding for a two-year demonstration project to monitor quality of in-home care at four different sites.

STATE NURSING HOMES

- The restorative care program at the Trinidad State Nursing Home was selected by the Colorado Department of Health as one of Colorado's model programs.

AGING AND ADULT SERVICES

- Formed a minority task force which developed an action plan to increase older citizens' awareness of and participation in Older American Act programs, such as in-home services and nutrition programs, and to improve services to low-income minority elderly.

COLORADO DEPARTMENT OF SOCIAL SERVICES EXPENDITURES DURING FISCAL 1989

	TOTAL	STATE GENERAL FUND	CASH FUNDS	FEDERAL FUNDS	OTHER
Departmental Administration	$ 13,115,160	$ 8,462,275	$ 212,006	$ 4,440,879	
County Administration	75,860,233	18,952,493	16,933,197	39,974,543	
AFDC	118,671,518	37,028,938	23,334,616	58,307,964	
Aid To The Needy Disabled	13,260,592	11,034,808	2,225,784		
Aid To The Blind	81,170	69,556	11,614		
Adult Foster Care	516,739	490,901	25,838		
**Old Age Pension	36,448,786				36,448,786
Child Welfare	47,896,258	24,926,833	11,410,847	11,558,578	
Day Care	13,568,020	4,121,360	2,708,047	6,738,613	
Medical Administration	3,705,790	1,474,097		2,231,693	
Special Purpose Medical	13,486,735	3,104,105		10,333,630	49,000
Medical Programs	488,126,379	237,828,285	1,137,029	238,849,151	10,311,914
Special Purpose Welfare	42,588,493	4,570,388	1,648,996	36,369,109	
Services For The Aging	8,423,297	554,252		7,869,045	

EXPENDITURES DURING FISCAL 1989 (cont'd)

	TOTAL	STATE GENERAL FUND	CASH FUNDS	FEDERAL FUNDS	OTHER
Trinidad Nursing Home	$ 3,733,282		$ 3,733,282		
Homelake Veterans Center	1,745,935	309,502	1,048,501	387,932	
Florence Veterans Nursing Home	2,567,255		1,748,534	818,721	
Rifle Veterans Nursing Home	1,805,783		1,366,245	439,538	
Rehabilitation Services	29,855,772	3,467,685	1,774,790	24,613,297	
OAP Medical	10,360,914				10,360,914
*Rehabilitation Services Non-Appropriated	1,802,267		707,936	1,094,331	
*Child Support	5,301,501			5,301,501	
TOTAL	$932,921,879	$356,395,478	$ 70,027,262	$449,328,525	$ 57,170,614

(Appropriated Total $896,943,165) (Non-appropriated $35,978,714)

*Non-Appropriated
**(Appropriated $7,573,840; Non-appropriated $28,874,946)

HIGHLIGHTS

FISCAL YEAR 1988

SELF-SUFFICIENCY

- Adopted the recommendations of the Governor's Task Force on Self-Sufficiency and began planning for their implementation. The Self-Sufficiency Action Plan is aimed at helping families and individuals to break the cycle of welfare dependency and poverty and to become self-sufficient.

- Began working with county departments of Social Services to develop their own self-sufficiency programs.

CHILD SUPPORT ENFORCEMENT

- Increased Colorado child support collections for all four quarters in Federal Fiscal Year 1988. Colorado collected $35,281,162, as compared with $29,817,211 in 1987, an increase of 18.3% in the 12-month period.

NURSING HOMES

- Working with veterans groups and the Veterans State Advisory Board, set up a 10-year plan to assure that nursing home beds are available for all veterans who need them.

- The Colorado State Veterans Nursing Home in Rifle opened a special Alzheimer's care unit, which is operating near capacity.

- The long-term care quality-assurance program at the Colorado State Veterans Nursing Home in Florence was recognized as a model program by the health care industry.

REHABILITATION SERVICES

- During Fiscal Year 1988, served 57,738 individuals through Rehabilitation Services programs.

- Through the Rehabilitation Center, provided evaluation and training for 390 disabled clients and helped blind individuals to improve their skills in the areas of communication, personal care, home maintenance, and independent travel.

- The Business Enterprise Program trains legally blind persons to operate businesses established by the program. In FFY 1988, 48 blind individuals were operating such businesses.

- Provided interpreter services for 350 deaf individuals.

- Services provided to 910 disabled students attending post-secondary institutions included reader services for blind individuals, note-takers for physically disabled individuals, interpreters for deaf people, and testing modification and assistance for those in need.

- Through local consumer-controlled centers for independent living, comprehensive services were provided to 2,400 persons with physical or mental disabilities that severely limit their ability to function in families or communities. Emphasis is placed on serving individuals who were in institutions or at risk of institutionalization but with appropriate services can live independently.

COLORADO DEPARTMENT OF SOCIAL SERVICES EXPENDITURES DURING FISCAL 1988

	TOTAL	STATE GENERAL FUND	CASH FUNDS	FEDERAL FUNDS	OTHER
Departmental Administration	$ 12,436,201	$ 8,762,222	$ 101,949	$ 3,572,030	
County Administration	73,988,586	18,283,005	15,957,694	39,747,887	
AFDC	113,686,388	35,374,794	22,384,492	55,927,102	
Aid To The Needy Disabled	13,112,438	10,490,050	2,622,388		
Aid To The Blind	91,745	76,341	15,404		
Adult Foster Care	462,026	369,621	92,405		
**Old Age Pension	38,006,652				38,006,652
Child Welfare	44,390,398	23,282,782	9,583,122	11,524,494	
Day Care	12,570,114	3,043,819	2,574,784	6,951,511	
Medical Administration	3,878,508	1,560,510		2,317,998	
Special Purpose Medical	12,736,689	2,785,542		9,951,147	
Medical Programs	442,992,619	221,227,370	18,284	221,746,965	
Special Purpose Welfare	42,067,443	4,324,820	1,861,415	35,881,208	
Services For The Aging	8,512,267	577,041		7,935,226	

EXPENDITURES DURING FISCAL 1988 (cont'd)

	TOTAL	STATE GENERAL FUND	CASH FUNDS	FEDERAL FUNDS	OTHER
Trinidad Nursing Home	$ 3,695,867		$ 3,695,867		
Homelake Veterans Center	1,757,510	344,052	1,061,161	352,297	
Florence Veterans Nursing Home	2,484,801		1,789,956	694,845	
Rifle Veterans Nursing Home	1,219,429	191,830	942,588	85,011	
Rehabilitation Services	29,455,540	3,375,817	1,608,976	24,470,747	
*OAP Medical	10,000,000				10,000,000
*Rehabilitation Services Non-Appropriated	1,619,409		636,383	983,026	
*Child Support	4,990,427			4,990,427	
TOTAL	$874,155,057	$334,069,616	$ 64,946,868	$427,131,921	$ 48,006,652

(Appropriated Total $830,042,697) (Non-appropriated $44,112,360)

*Non-Appropriated
**(Appropriated $10,504,128; Non-appropriated $27,502,524)

HIGHLIGHTS

FISCAL YEAR 1987

CHILD SUPPORT

- In 1987, Executive Director Irene Ibarra designated more aggressive child support enforcement as a major priority of the Department and appointed a Child Support Enforcement Task Force to develop a five-year work plan for the State of Colorado. The ultimate goal of the work plan is to dramatically improve program management and to double child support collections by 1992, which requires a 15% increase in total collections each year.

- In FFY 1987, increased total collections by 17.8% over the previous year. Colorado's non-AFDC collections increased by over $4 million, or 34.4%.

AGING AND ADULT SERVICES

- Implemented a statewide system of local ombudsman programs, linked to the state long-term care ombudsman, to investigate complaints about the quality of care provided by nursing homes and long-term care facilities. Each Area Agency on Aging designated a local agency or individuals to assume this role. The statewide ombudsman program helped to focus community-level involvement in quality-of-care issues.

FIELD ADMINISTRATION

- Developed and implemented a management review process to evaluate and monitor program management and service delivery at local agencies (county departments of Social Services, Area Agencies on Aging, and case management agencies).

- With county departments of Social Services, developed and implemented the Rural Child Protection Program, whereby primarily rural counties form special child protection teams; share their resources, expertise, and the services of a regional child protection specialist; and coordinate child protection efforts with local schools, law enforcement, mental health agencies, and other community agencies and organizations.

- Designed and implemented a formal orientation and training program for new directors of county departments of Social Services.

- Established a system for processing and tracking client and community complaints regarding the state and county departments of Social Services and appointed a complaint coordinator, which resulted in more timely responses and improved public relations.

COLORADO DEPARTMENT OF SOCIAL SERVICES EXPENDITURES DURING FISCAL 1987

	TOTAL	STATE GENERAL FUND	CASH FUNDS	FEDERAL FUNDS	OTHER
Departmental Administration	$ 11,051,252	$ 8,413,295	$ 79,563	$ 2,558,394	
County Administration	70,121,792	15,333,295	17,260,322	37,528,175	
AFDC	104,603,710	32,485,188	20,620,502	51,498,020	
Aid To The Needy Disabled	11,824,626	9,456,305	2,368,321		
Aid To The Blind	91,818	73,454	18,364		
Adult Foster Care	418,365	334,692	83,673		
**Old Age Pension	40,366,777				40,366,777
Child Welfare	43,601,984	20,758,054	9,065,442	13,778,488	
Day Care	11,081,084	2,045,519	2,209,054	6,826,511	
Medical Administration	7,585,508	2,527,881		5,057,627	
Special Purpose Medical	7,182,204	2,576,662		4,605,542	
Medical Programs	395,263,032	191,937,191	5,856	192,119,985	11,200,000
Special Purpose Welfare	44,621,324	4,650,955	1,428,572	38,541,797	
Services For The Aging	8,502,034	566,247		7,935,787	

EXPENDITURES DURING FISCAL 1987 (cont'd)

	TOTAL	STATE GENERAL FUND	CASH FUNDS	FEDERAL FUNDS	OTHER
Trinidad Nursing Home	$ 3,386,825		$ 3,386,825		
Homelake Veterans Center	1,588,722	287,142	959,955	341,625	
Florence Veterans Nursing Home	2,357,574	6,553	1,807,194	543,827	
Rifle Veterans Nursing Home	461,168	365,321	95,847		
Rehabilitation Services	26,566,648	2,955,888	1,723,991	21,886,769	
OAP Medical	11,200,000				11,200,000
*Rehabilitation Services Non-Appropriated	621,881		477,249	144,632	
*Child Support	5,091,324			5,091,324	
TOTAL	$807,589,652	$294,773,642	$ 61,590,730	$388,458,503	$ 62,766,777

(Appropriated Total $762,945,179) (Non-appropriated $33,444,473)

*Non-Appropriated
**(Appropriated $12,635,283; Non-appropriated $27,731,494)
***(Non-add appropriated in Medical Programs)

State Fiscal Year 1988-89 Average Services Caseload

County	Aged or Disabled	Adult Protect	WIN Day Care	Non WIN Day Care	Youth in Conflict	Child Protect	Perman Plan	Total Cases	Foster Homes	Group Homes	Day Care Homes	Adopt Homes	Total Homes
Adams	332	147	90	504	276	968	272	2,588	130	2	462	2	596
Alamosa	40	4	1	15	20	71	15	166	20	.	17	1	37
Arapahoe	153	44	0	348	208	762	181	1,695	140	10	654	3	808
Archuleta	9	1	0	4	3	26	2	46	3	.	10	1	14
Baca	1	1	0	0	3	11	3	19	.	.	3	.	3
Bent	24	2	0	4	15	19	5	68	6	.	7	.	13
Boulder	194	90	0	281	163	653	174	1,556	75	5	469	2	551
Chaffee	19	17	0	20	23	25	12	116	9	.	15	1	24
Cheyenne	2	1	0	0	2	9	0	14	3	.	5	.	8
Clear Creek	1	1	0	2	20	30	4	58	10	.	12	.	23
Conejos	88	5	0	5	3	13	7	120	7	.	1	.	7
Costilla	6	1	0	0	2	5	0	14	3	.	.	.	3
Crowley	20	1	0	5	0	7	4	38	5	.	5	.	10
Custer	8	0	0	3	2	1	0	13	6	.	2	.	8
Delta	84	21	0	14	41	210	14	383	39	2	30	.	70
Denver	1,444	494	168	1,027	558	1,882	725	6,298	226	4	.	7	237
Dolores	14	0	2	1	1	3	1	21	3	.	3	1	6
Douglas	2	3	0	28	28	118	12	190	27	.	126	1	153
Eagle	4	6	0	37	22	55	13	137	14	1	35	.	50
Elbert	3	2	0	3	7	24	3	43	6	.	13	1	19
El Paso	206	141	157	243	574	1,024	446	2,791	150	11	545	2	707
Fremont	125	28	0	34	15	141	27	369	27	2	37	1	66
Garfield	30	14	0	40	41	125	30	281	29	.	64	2	94
Gilpin	0	0	0	0	5	3	3	12	9	.	7	.	17
Grand	1	1	0	19	36	10	4	71	8	.	30	1	38
Gunnison	1	4	0	9	8	17	13	53	6	.	26	.	32
Hinsdale	0	0	0	0	0	2	0	2	1	.	2	.	3
Huerfano	85	14	1	11	2	22	5	139	7	.	8	.	15
Jackson	0	0	0	0	1	1	1	3	1	.	1	.	1
Jefferson	117	301	92	397	157	919	255	2,238	112	15	1,180	5	1,312
Kiowa	9	6	0	0	1	8	1	25	1	.	6	.	7
Kit Carson	11	1	0	9	10	12	3	44	4	.	27	.	31
Lake	4	4	36	18	26	52	14	154	12	.	13	.	25
La Plata	36	4	0	53	11	86	15	204	22	1	82	.	106
Larimer	201	41	3	307	157	279	141	1,128	104	6	530	2	642
Las Animas	58	11	0	38	8	39	24	178	9	1	8	1	18
Lincoln	19	0	0	15	4	17	5	60	8	.	20	.	28
Logan	15	13	1	19	15	30	24	117	11	.	53	.	64
Mesa	319	22	0	129	65	278	108	922	54	3	177	1	234
Mineral	1	0	0	0	0	0	0	1	2	.	.	.	2
Moffat	10	3	0	17	20	49	51	150	15	2	37	1	54
Montezuma	6	0	5	22	18	64	42	157	11	.	34	.	45
Montrose	22	29	0	63	25	110	17	266	32	2	79	.	113
Morgan	23	33	9	18	17	58	22	179	15	2	82	.	99
Otero	89	18	3	68	35	52	21	286	18	.	33	.	51
Ouray	4	9	0	5	6	38	2	64	.	.	2	.	2
Park	0	0	0	4	4	10	6	24	9	.	10	1	19
Phillips	6	1	0	8	1	8	3	27	1	.	15	.	16
Pitkin	3	0	0	5	3	4	0	16	7	.	9	.	16
Prowers	51	7	0	23	8	39	18	145	13	.	21	1	34
Pueblo	771	97	1	394	154	255	178	1,849	73	5	137	1	216
Rio Blanco	0	0	0	1	2	14	6	24	10	.	15	.	25
Rio Grande	39	0	0	7	4	28	8	86	8	.	28	1	35
Routt	7	9	0	25	12	21	12	86	5	.	19	1	25
Saguache	49	0	0	4	1	19	0	74	4	.	1	.	5
San Juan	0	0	0	0	0	3	0	4	.	.	3	.	3
San Miguel	2	0	0	9	1	3	2	18	4	.	4	.	9
Sedgwick	0	5	0	1	1	10	2	20	2	.	5	1	6
Summit	5	2	0	38	11	13	1	71	15	.	43	.	58
Teller	10	8	0	11	21	51	6	107	17	.	20	.	37
Washington	6	8	0	4	7	16	3	44	6	.	13	.	19
Weld	131	15	0	345	190	338	80	1,099	72	4	389	2	466
Yuma	3	1	0	1	4	24	9	42	8	.	15	.	23
Sum	4,921	1,692	567	4,712	3,080	9,180	3,057	27,210	1,652	78	5,699	44	7,453

State Fiscal Year 1987-88 Average Services Caseload

County	Aged or Disabled	Adult Protect	WIN Day Care	Non WIN Day Care	Youth in Conflict	Child Protect	Perman Plan	Total Cases	Foster Homes	Group Homes	Day Care Homes	Adopt Homes	Total Homes
Adams	376	129	56	528	239	965	288	2,581	119	2	461	3	584
Alamosa	40	5	2	23	22	65	17	173	22	.	16	.	38
Arapahoe	171	40	0	310	205	690	195	1,609	135	10	613	3	760
Archuleta	18	3	0	4	4	18	5	51	2	1	15	.	17
Baca	1	1	0	0	1	9	6	19	.	.	.	.	.
Bent	25	1	0	3	6	11	5	50	5	.	9	.	14
Boulder	293	101	1	311	196	687	200	1,789	84	7	454	2	546
Chaffee	18	12	0	18	15	19	12	95	8	.	17	.	25
Cheyenne	2	0	0	0	1	8	0	11	3	.	4	.	7
Clear Creek	1	2	0	3	15	26	7	53	8	.	9	.	17
Conejos	101	5	0	3	3	10	8	130	6	.	2	.	8
Costilla	9	1	0	0	0	6	1	16	3	.	.	.	3
Crowley	18	2	0	2	1	4	3	31	5	.	5	1	11
Custer	10	0	1	5	1	1	1	19	5	.	3	1	8
Delta	100	25	0	19	40	118	17	318	29	2	34	2	65
Denver	1,528	638	82	1,177	533	2,182	784	6,923	222	4	.	2	227
Dolores	14	1	4	2	2	3	0	25	2	.	4	.	6
Douglas	2	2	0	29	35	123	14	205	25	.	108	1	134
Eagle	4	6	0	58	14	47	12	140	14	1	43	.	57
Elbert	4	4	0	3	6	26	2	44	6	.	11	.	17
El Paso	233	141	135	211	546	1,011	440	2,717	149	10	522	3	682
Fremont	133	35	0	31	16	131	25	371	32	1	38	1	71
Garfield	33	16	0	36	33	104	39	261	23	.	65	1	88
Gilpin	0	0	0	0	7	12	1	20	9	.	7	.	15
Grand	0	1	0	17	41	10	6	75	9	1	35	.	44
Gunnison	2	4	0	11	10	16	10	52	7	.	28	1	36
Hinsdale	0	0	0	0	1	1	0	2	1	.	1	1	2
Huerfano	91	11	0	10	2	30	7	152	8	.	7	.	15
Jackson	0	0	0	0	1	1	2	4	3	.	.	.	3
Jefferson	202	303	62	368	200	845	257	2,236	110	18	1,110	4	1,241
Kiowa	11	3	0	0	0	2	0	16	.	.	5	.	5
Kit Carson	17	1	0	7	9	8	2	44	4	.	25	.	29
Lake	4	3	36	16	23	33	19	133	6	.	15	.	21
La Plata	53	2	0	69	11	82	21	238	22	1	79	1	103
Larimer	213	41	14	292	165	330	118	1,172	118	9	539	2	667
Las Animas	60	13	0	41	9	28	24	174	8	1	7	1	16
Lincoln	23	1	0	14	5	20	5	67	7	.	21	.	28
Logan	21	18	2	20	12	34	17	124	10	.	56	.	66
Mesa	365	21	0	120	79	249	99	933	44	4	173	.	221
Mineral	2	0	0	0	0	0	0	2	2	.	.	.	2
Moffat	14	3	0	14	18	102	24	175	21	2	33	1	56
Montezuma	6	0	7	21	15	49	39	137	15	.	37	.	52
Montrose	30	24	1	69	21	98	20	261	30	1	85	.	116
Morgan	35	29	3	18	21	36	21	163	17	2	91	.	109
Otero	108	13	9	65	35	67	23	320	16	.	32	.	49
Ouray	4	4	0	0	2	27	1	38	.	.	3	.	3
Park	0	0	0	3	5	11	3	21	10	.	8	1	18
Phillips	9	0	0	7	1	9	3	29	2	.	16	1	18
Pitkin	3	0	0	7	5	5	0	20	7	.	9	.	16
Prowers	40	5	0	29	8	39	22	144	14	.	22	1	37
Pueblo	886	80	2	357	150	213	194	1,882	63	5	136	2	204
Rio Blanco	0	0	0	4	5	11	8	27	10	.	12	.	22
Rio Grande	56	0	0	13	3	21	7	101	7	.	23	1	29
Routt	6	10	0	24	9	21	11	81	8	.	21	.	29
Saguache	42	0	0	10	1	15	3	71	2	.	1	.	3
San Juan	0	0	0	0	0	3	0	3	.	.	2	.	2
San Miguel	5	0	0	9	2	8	4	28	3	.	4	.	8
Sedgwick	0	6	0	2	1	15	2	26	3	.	5	.	8
Summit	3	2	0	45	16	17	4	86	13	.	50	.	63
Teller	7	8	0	12	13	68	6	112	15	.	18	1	33
Washington	6	7	0	6	7	23	3	52	4	.	15	.	19
Weld	167	26	0	288	218	331	82	1,112	82	4	379	2	465
Yuma	5	5	0	2	5	22	9	47	8	.	12	.	20
Sum	5,626	1,814	418	4,761	3,061	9,173	3,153	28,007	1,625	86	5,553	38	7,276

State Fiscal Year 1986-87 Average Services Caseload

County	or Disabled	Adult Protect	WIN Day Care	Non WIN Day Care	Youth in Conflict	Child Protect	Perman Plan	Total Cases	Foster Homes	Group Homes	Day Care Homes	Adopt Homes	Total Homes
Adams	358	135	179	437	295	944	297	2,644	125	2	465	1	593
Alamosa	29	7	3	15	26	51	13	142	20	0	18	0	38
Arapahoe	147	41	0	290	263	691	192	1,625	102	9	595	2	708
Archuleta	23	3	0	5	3	18	3	55	4	0	14	0	18
Baca	3	0	0	1	1	11	5	21	0	0	0	0	0
Bent	34	2	0	3	1	10	5	53	5	0	10	0	15
Boulder	266	106	13	269	192	633	203	1,682	94	10	424	1	529
Chaffee	18	11	1	14	12	18	18	92	9	0	14	0	24
Cheyenne	1	1	0	0	0	4	0	7	2	0	5	0	7
Clear Creek	0	2	0	5	16	22	7	53	3	0	11	0	14
Conejos	93	7	1	4	4	8	8	125	7	0	4	0	11
Costilla	12	1	0	0	2	6	1	20	2	0	0	0	2
Crowley	13	1	0	2	4	3	2	25	3	0	3	0	7
Custer	10	0	1	3	1	4	5	24	4	0	2	0	6
Delta	92	16	1	13	15	53	19	209	25	2	34	0	60
Denver	1,363	573	262	938	538	2,278	753	6,705	313	5	0	0	318
Dolores	12	2	4	1	2	8	2	30	0	0	6	0	6
Douglas	1	1	0	23	36	124	12	197	13	0	98	0	111
Eagle	3	6	0	36	14	49	16	123	9	0	43	0	52
Elbert	3	0	0	1	8	19	1	32	6	0	8	0	14
El Paso	176	116	139	198	494	984	383	2,490	139	10	513	0	662
Fremont	128	43	0	30	22	134	31	386	30	1	35	0	67
Garfield	31	18	0	24	26	106	42	247	26	0	74	1	100
Gilpin	0	0	0	0	3	10	1	14	1	0	8	0	9
Grand	0	1	0	14	47	23	7	92	8	0	43	0	51
Gunnison	1	4	0	16	7	20	6	53	9	0	30	0	39
Hinsdale	0	0	0	0	0	2	0	2	0	0	1	0	1
Huerfano	87	7	4	8	0	27	6	140	8	0	4	0	12
Jackson	0	0	0	0	0	0	2	3	3	0	0	0	3
Jefferson	219	267	236	341	274	878	276	2,490	80	17	1,025	1	1,122
Kiowa	11	0	0	0	0	3	1	16	0	0	6	0	6
Kit Carson	15	2	0	8	12	11	1	48	5	0	27	0	32
Lake	4	4	36	17	22	28	24	135	3	0	17	0	20
La Plata	65	3	3	83	17	80	35	286	19	1	75	1	96
Larimer	212	39	99	252	199	313	128	1,243	116	9	546	2	671
Las Animas	61	22	3	42	12	43	30	212	8	1	6	0	15
Lincoln	23	1	0	11	7	24	4	70	8	0	19	0	27
Logan	19	15	2	24	11	44	25	140	11	0	52	0	64
Mesa	317	16	20	123	99	184	78	838	51	4	193	0	249
Mineral	3	0	0	0	0	0	0	3	0	0	0	0	0
Moffat	12	4	0	17	23	134	24	215	29	1	33	0	63
Montezuma	2	0	8	26	18	44	35	132	17	0	39	0	56
Montrose	34	21	0	59	26	93	19	252	33	0	85	0	118
Morgan	41	36	1	21	15	36	24	174	22	1	95	0	118
Otero	92	18	14	49	43	55	25	297	13	0	31	0	44
Ouray	4	1	0	0	1	26	7	39	1	0	2	0	3
Park	0	0	0	5	3	15	1	24	8	0	6	0	14
Phillips	12	1	0	8	1	10	5	36	3	0	16	0	19
Pitkin	3	0	0	5	2	8	1	19	5	0	8	0	12
Prowers	40	5	10	29	10	54	24	173	13	0	20	0	33
Pueblo	813	48	31	298	161	226	202	1,778	66	6	142	0	214
Rio Blanco	1	0	0	7	4	11	10	34	17	0	17	0	33
Rio Grande	83	1	0	20	5	22	10	140	4	0	23	0	27
Routt	9	7	0	26	10	26	15	93	9	0	25	0	33
Saguache	31	1	0	14	2	22	5	74	7	0	2	0	9
San Juan	0	0	0	0	0	4	0	4	0	0	1	0	1
San Miguel	3	0	0	11	3	8	3	28	5	0	6	0	11
Sedgwick	1	10	0	8	2	19	1	41	5	0	4	0	9
Summit	2	1	0	39	28	24	6	100	11	0	43	0	54
Teller	6	6	0	12	16	40	5	85	8	0	18	0	27
Washington	6	2	0	7	8	18	6	46	4	0	21	0	24
Weld	166	18	0	255	217	374	118	1,148	82	4	367	0	453
Yuma	5	4	0	2	6	19	10	45	7	0	5	0	12
Sum	5,215	1,655	1,071	4,170	3,283	9,154	3,198	27,747	1,635	83	5,437	9	7,163